



## Financial highlights

### Continued expansion



### Introduction of Pontus Bodelsson

Experienced business leader in content, authors and experts



- 23 years as CEO five different companies
  - Including digital knowledge companies NE/Nationalencyklopedin and the media group Sydsvenskan/HD
- Master of Laws (LL.M) 1995 and MBA 2007
- Author and speaker with focus on leadership
- > Board assignments in e-health

## Early reflections as CEO

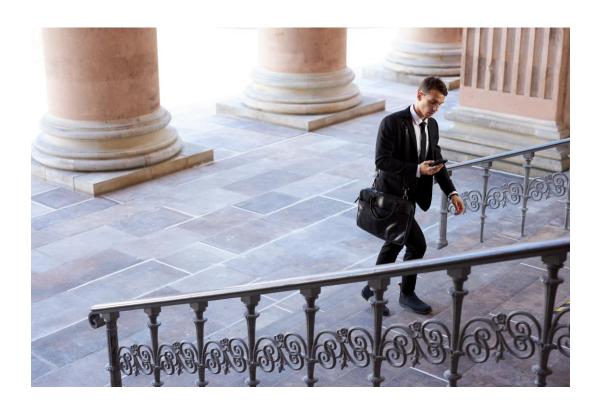
It's not about changing the strategy – it's about improving the execution



- Karnov plays an important part in a society based on justice and democracy
- Increase the customer value by putting our unique content in the customers' context
- Our quality content is more needed than ever
- Promising potential in our newly enhanced products and our verticals

## Strong performance in Denmark

Enhanced platform now default solution for a majority of our customers



- Organic growth of 4.8% and adjusted EBITA margin of 40.1%
  - Both new customers and upselling to existing customers
  - Both new and existing products
- Enhanced platform well received by users
  - Adding more features to the platform the coming months
- Municipality product to be launched second half 2021

## Great organic growth in SE/NO

### Strong development in online sales

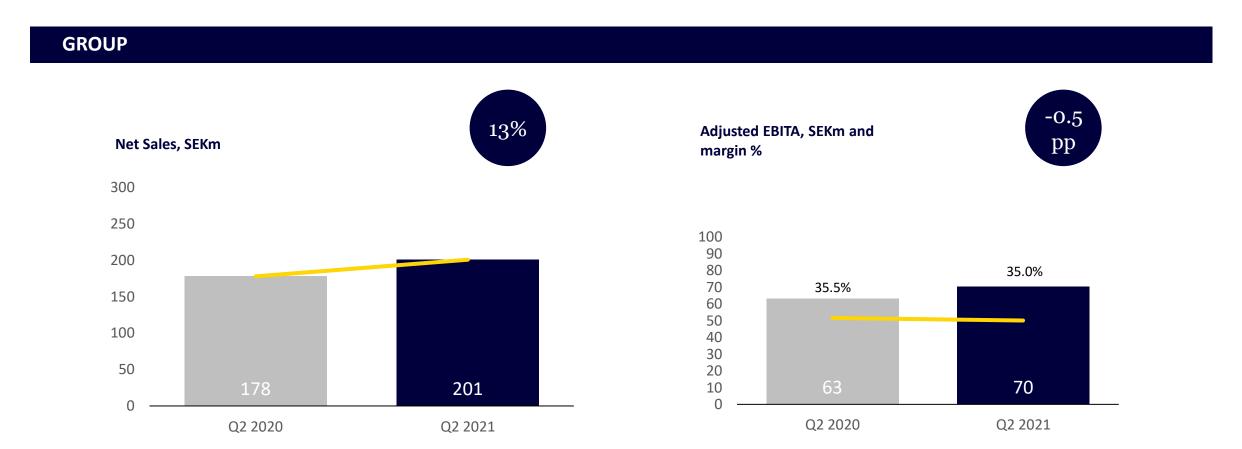


- > 8.9% organic growth driven by good online sales, sales to new customers and upselling to existing customers
- Gaining market shares in municipalities, public sector and our EHS vertical
- DIBkunnskap AS performed well, in line with expectations
  - DIBkunnskap AS preparing to launch in Sweden later this year



## Expanding the business

Margin still on a good level despite dilution from DIB acquisition



## Satisfying growth in Q2

### Due to strong online sales

#### **GROUP**



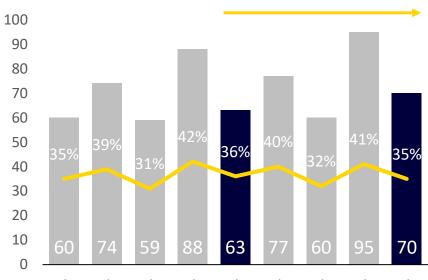
- Net sales growth of 13.0% of which organic growth was 6.6%, currency effects was -2.3% and acquired growth was 8.7%
- Online sales continued to be a growth driver
- Offline sales declined in line with normal market trend
- DIBkunnskap AS performed as expected

## Margin on a good level

### Better product mix and operational excellence had a positive impact

#### **GROUP**

#### Adjusted EBITA and margin, SEKm and %



#### Q2'19 Q3'19 Q4'19 Q1'20 Q2'20 Q3'20 Q4'20 Q1'21 Q2'21

- Adjusted EBITA improved by 11.4 % to SEK 70 m (63)
- Adjusted EBITA margin declined to 35.0 % (35.5), with DIBkunnskap AS having a minor dilution effect of 1 pp on group level as earlier announced
  - Margin still on a good level
  - Net sales growth, better product mix and our strive for operational excellence had a positive impact on margin

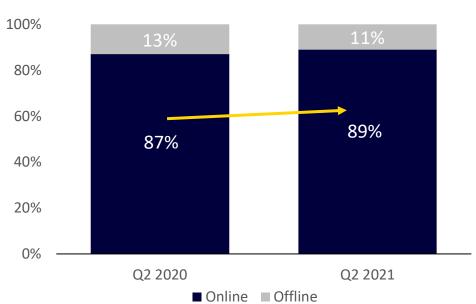


### Online growing

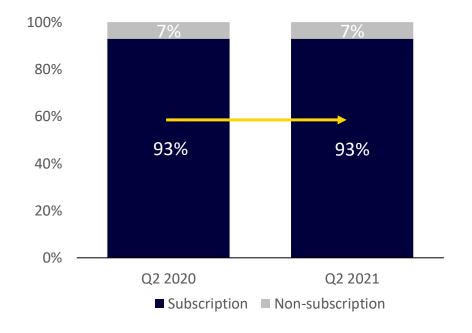
### Typical high level of online sales in the second quarter

#### **SALES SPLIT**

#### Sales split online/offline, %



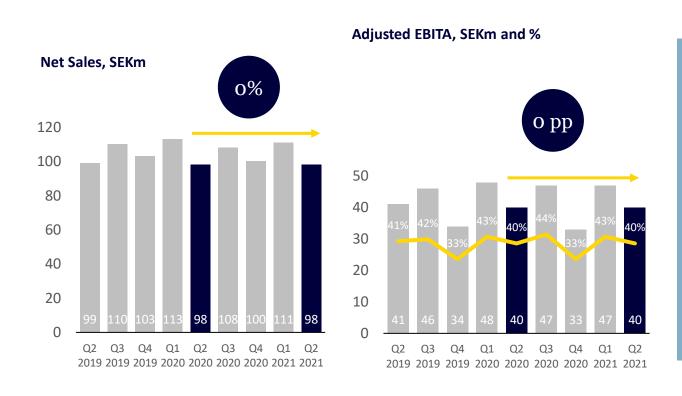
#### Sales split subscription/non-subscription, %



## Another strong quarter in Denmark

### Organic growth was 5 %

#### **DENMARK**

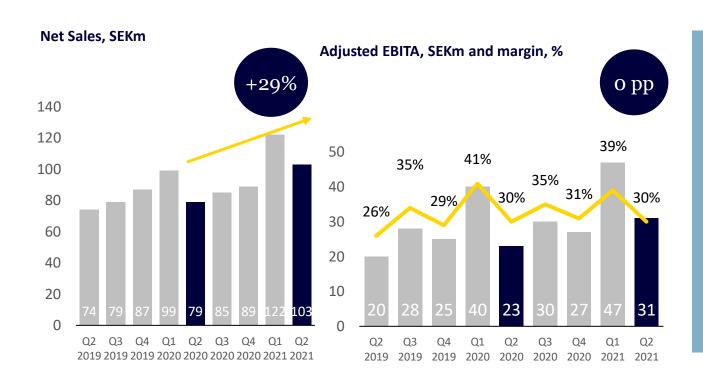


- Organic growth was 5%, however currency effects have a negative impact of -5%
- Organic growth driven by online sales
- Adjusted EBITA flat on a high level

### Gaining market shares in SE/NO

### Acquired growth contributes with 19%

#### SE/NO



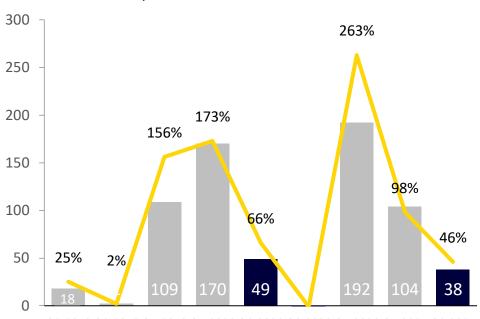
- > 9% organic growth driven by good online sales, upselling to existing customers and sales to new customers
  - Gaining market shares in public sector, municipalities and EHS vertical
- Acquired growth from DIBkunnskap AS contributed with 19%
- Adjusted EBITA margin improved despite dilution following the acquisition of DIBkunnskap AS

### Leverage at 3.0x

### Adjusted operating cash flow LTM has increased

#### **GROUP**

## Adj. operating cash flow, SEKm and cash conversion, %



#### Q2 2019 Q3 2019 Q4 2019 Q1 2020 Q2 2020 Q3 2020 Q4 2020 Q1 2021 Q2 2021

- Adjusted operating cash flow decreased by 22%
  - > Timing effects impacted adjusted operating cash flow
  - Adjusted operating cash flow LTM has increased
- Cash flow still strong
  - > Dividend of 98 MSEK paid out in May
- Leverage at 3.0, in line with financial target, also after the acquisition of DIBkunnskap
  - > Will decrease after next invoicing season

## Summary of Q2

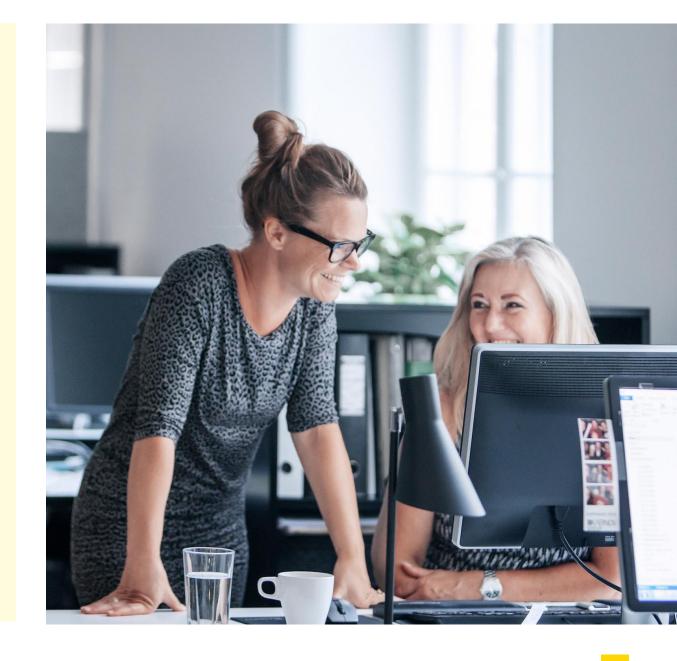


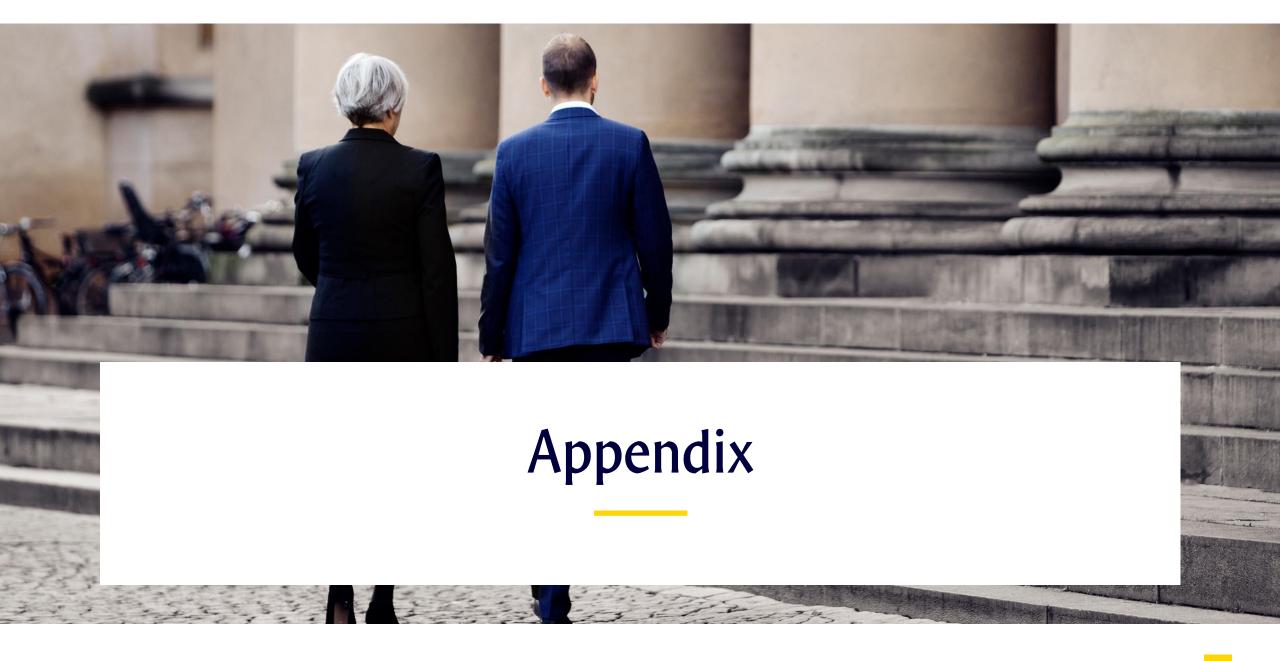
# Q&A

### Better decisions, faster

Find what you need, trust what you find and do it quickly.

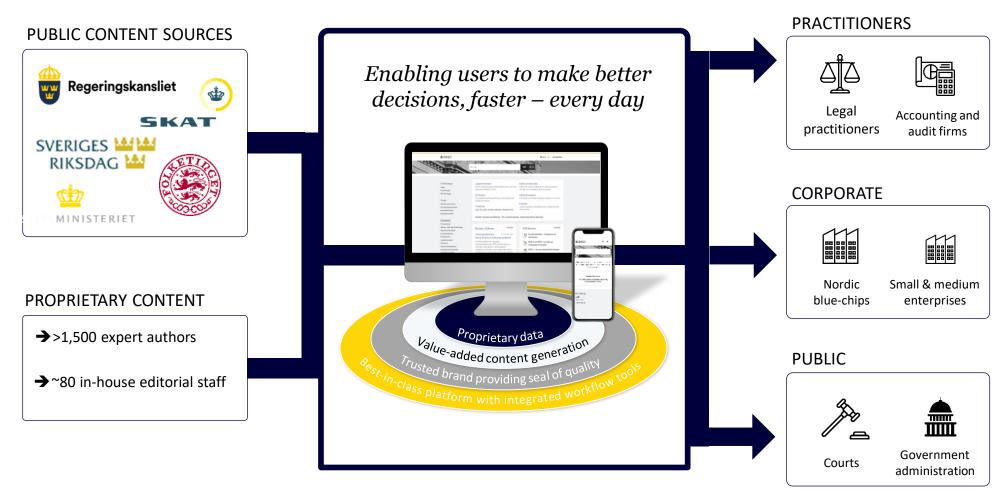
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For legal and tax professionals in Denmark and Sweden



### ESG a natural part of Karnov's DNA

### High rated on the Allbright list in 2020



- Environment, Social and Governance is a natural part of Karnov's DNA
  - > Employees from over 20 countries
  - Close to 50/50 % in genders, also in management and Board
- High rated on Allbright list in 2020
- Low environmental impact
  - Actively encouraging initiatives from local management groups
    - Car policy promoting electric or hybrid cars
    - Swedish employees can choose green pension fund
    - Green energy in Copenhagen

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