



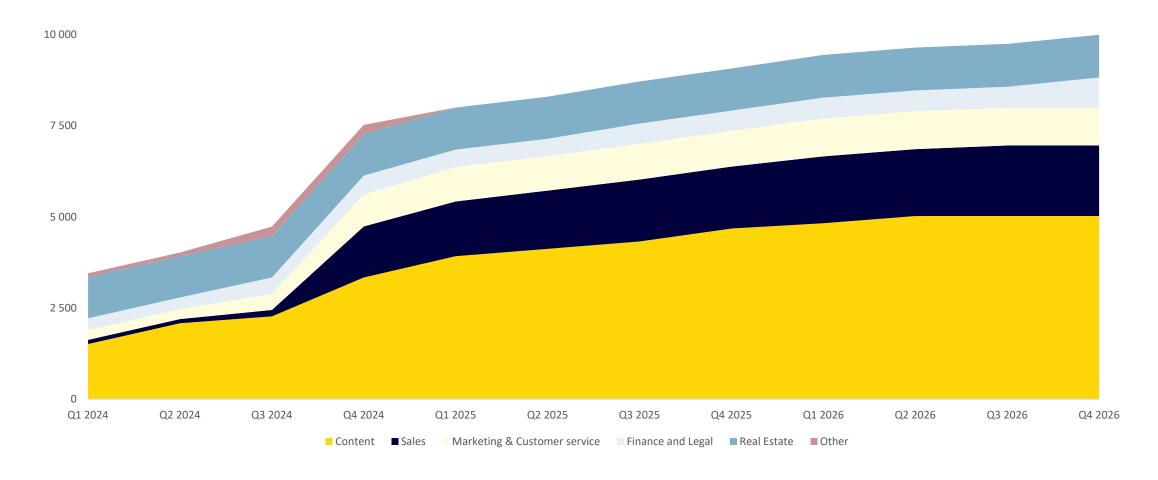
Highlights Q1

Progressing with the efficiency initiatives and acquisition within EHS for further profitable growth



Region South cost-synergies effects

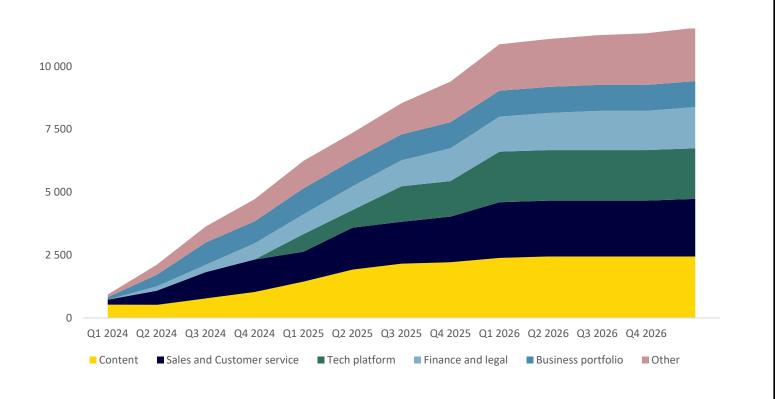
Yearly run-rate by category

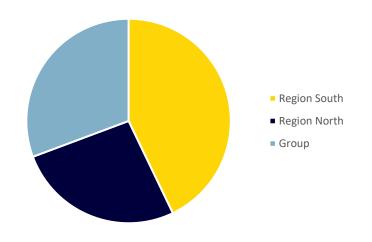




Acceleration Initiative cost-synergies effects

Yearly run-rate by category and split between segments

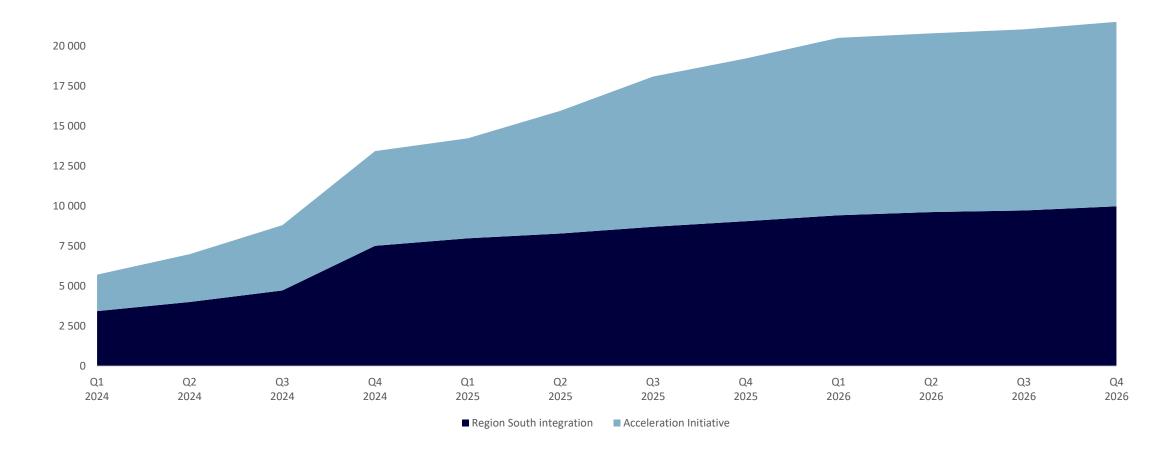






Initiatives cost-synergies effect

The total cost-synergies of EUR 20 m will come progressively over the period





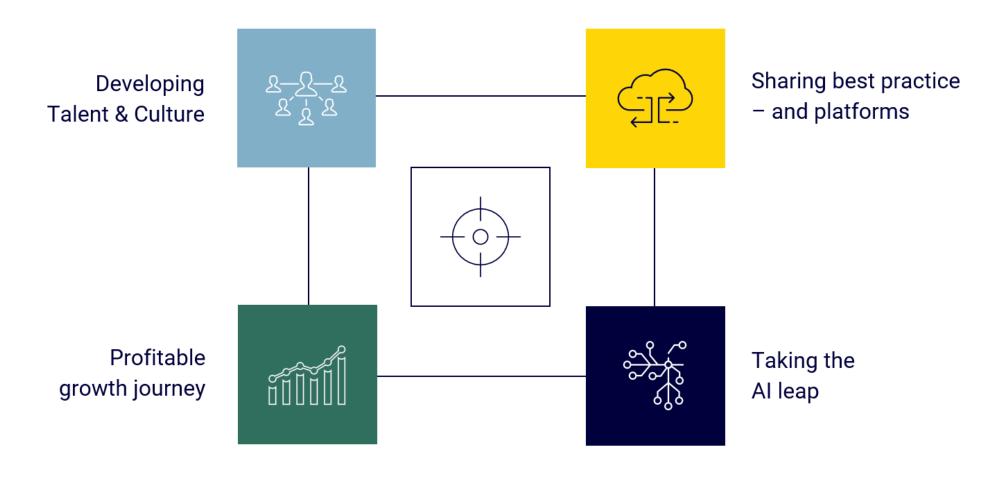
Tailwinds within the legal information market

- · Increasing number of laws and regulations
- Increasing complexity in legislation
- Generative AI is a paradigm shift



- Rising number of laws and regulations as well as increased complexity of legislation and compliance
 - Growing demand for trusted, accurate legal information solutions
 - Customers search for efficient display of best practice and know-how from legal professionals
- Generative AI transforms the way professionals work with legal information
- Xarnov well positioned to capture these opportunities
 - Proprietary content
 - Strong local market positions
 - Robust capital capacity from our free cash flow after completing the two efficiency initiatives

Strategic focus areas for 2024-2026





Strong start to the year in Region North

Growing in the public sector and acquisition of EHS business for further profitable growth



Key comments

- > Growth mainly driven by online sales
 - Drivers are volume, value enhancements and annual price increases
 - Growing market share within the public sector
- Strong performance within T&A and EHS
 - > DIBkunnskap has now launched its ESG solution
 - Strong market interest and impressive sales numbers from launch
 - Acquisition of QSE Conseil SAS in France*
 - The acquisition provides Karnov Group a strong presence in the local French EHS market and also accelerates the European expansion within EHS

*EHS businesses are reported in the Region North segment



Ahead of plan in Region South

Launch of new Al-based feature in Spain



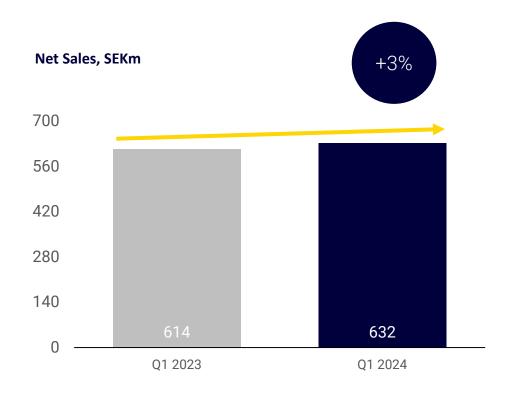
- Stable net sales following product rationalisation and optimisation of the Spanish sales force
- > Synergies coming through as expected
- Spanish merger ahead of plan
 - Close to 70% of the content merged onto the common tech platform
 - Merger continues in parallel with the Acceleration Initiative
- > Launch of Al notifications on Aranzadi Fusion
 - Combining content and workflow enhanced by AI



Net sales

Net sales growth driven by increasing online sales

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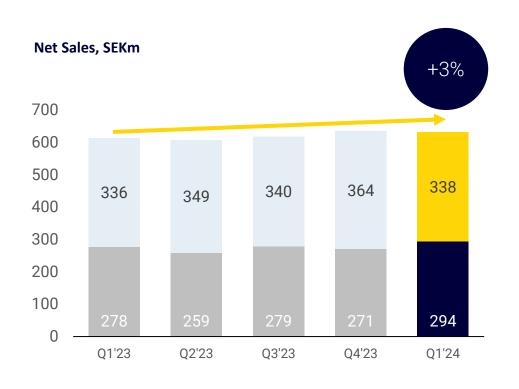


- > Net sales growth of 3% in the quarter
 - Increased sales of online solutions and increased sales of legal training in France
 - Growth driven by user increase, value enhancements and annual price adjustments
 - > The weak SEK have a slight positive impact on net sales

Net sales per segment

The Group's organic growth driven by Region North

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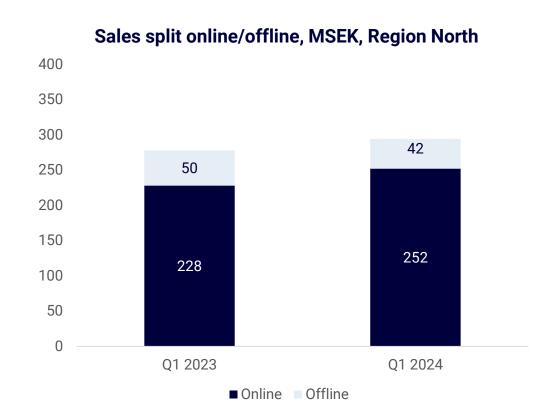


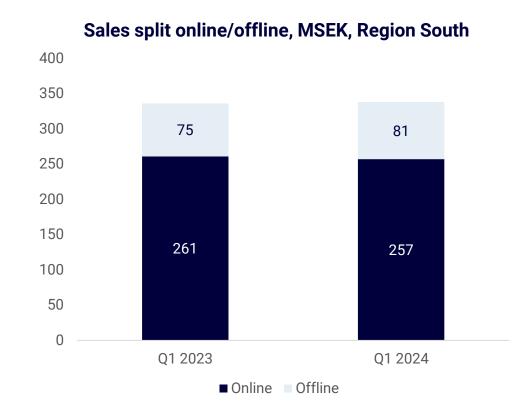
- > Group net sales reached SEK 632 m (614).
 - Organic growth (constant currency) was 2.5% and the FX effect was 0.4%
 - Organic growth of 5.7% in Region North
 - Region South flat compared to the previous year in line with expectations
 - Organic growth driven by online sales within public sector and supported by EHS and T&A



Strong development in online sales

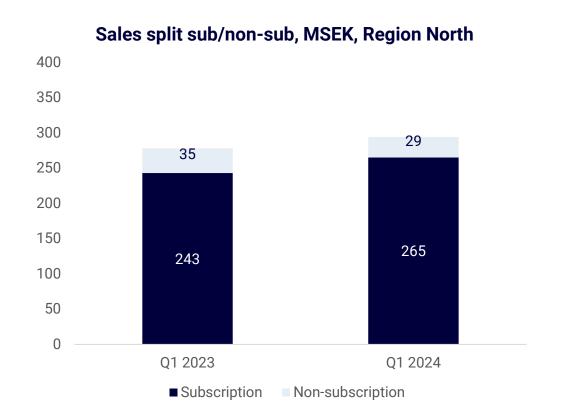
Strong growth in online sales in Region North supported by stable sales in Region South



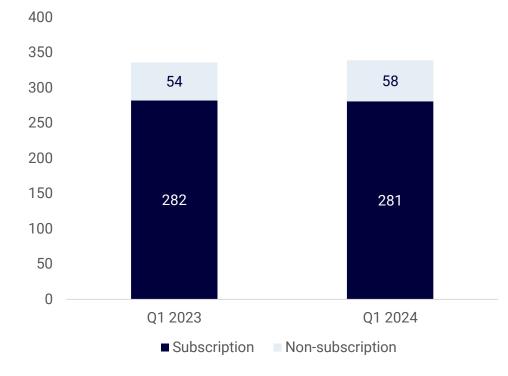




High portion of subscriptions paid in advance



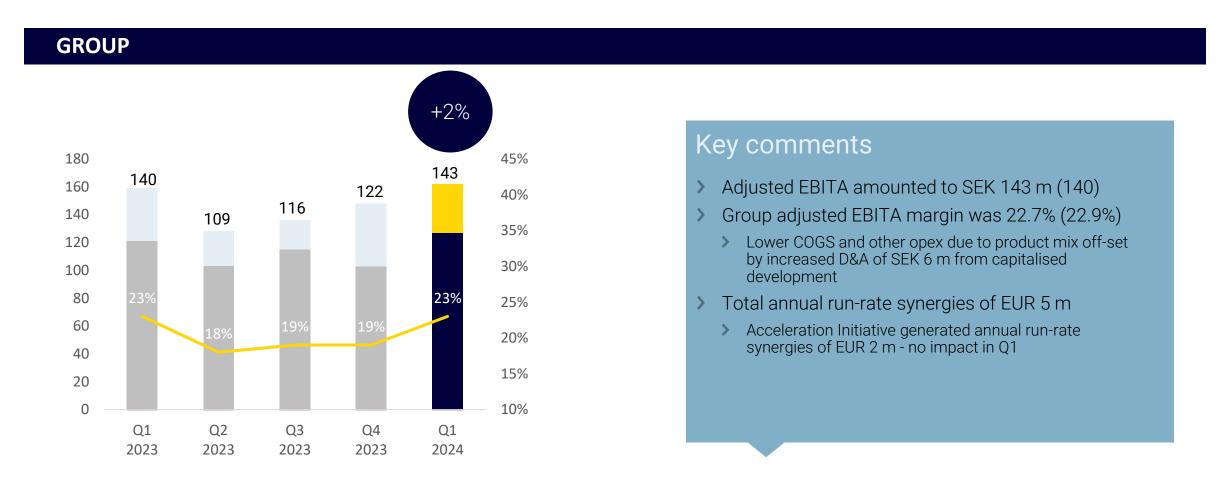
Sales split sub/non-sub, MSEK, Region South





Adjusted EBITA

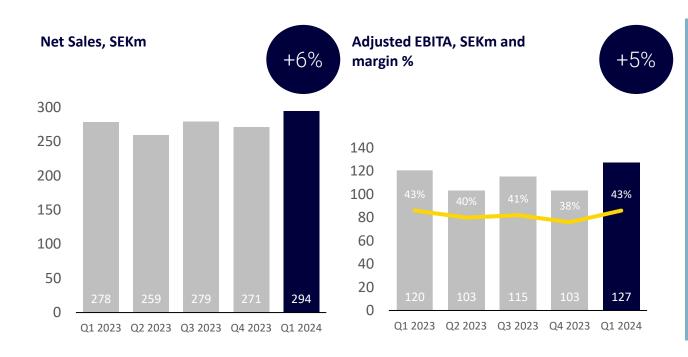
Solid margin with harvested synergies off-set by higher depreciations



Strong start to the year in Region North

Strong organic growth with operational leverage

REGION NORTH

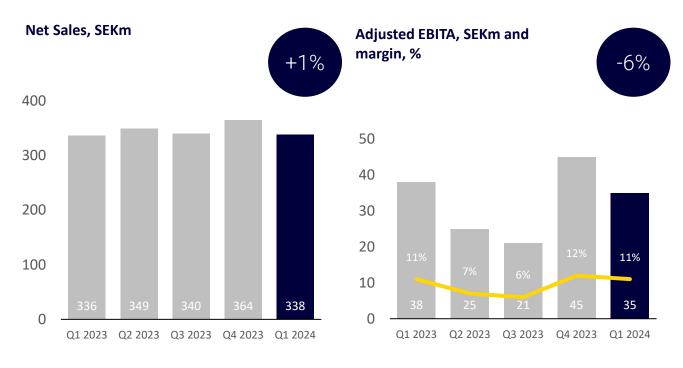


- Organic growth (constant currency) was 5.7%.
 - > Growth driven by online sales of legal information solutions. Increased market share within the public sector.
- > Tailwind within EHS and T&A markets
 - > EHS businesses and DIBkunnskap deliver strong growth
- Adjusted EBITA margin was 43.2% (43.4)
 - Operational leverage from increased net sales off-set by increased D&A of SEK 3 m from capitalised development

Region South integration ahead of plan

Cost synergies coming through according to plan

REGION SOUTH



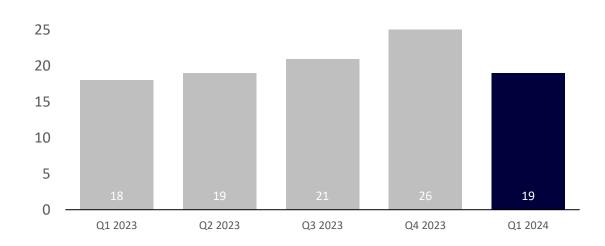
- > Organic growth -0.1%
 - > Growth in the quarter due to FX effects of 0.7%
 - > Good traction in legal training sales in France
- > Adjusted EBITA margin 10.5% (11.2)
 - Increased D&A of SEK 3 m from capitalised development
- Annual run-rate synergies of EUR 3.4 m from the integration
 - Synergies coming through according to plan and amount to 0.8 MEUR in the quarter



Group functions

GROUP FUNCTIONS

Adjusted EBITA, SEKm and margin, %



- Group Functions consists of the units taking responsibility for Group wide tasks
 - Underlying cost base excluding ordinary D&A unchanged in Region North and Group Functions

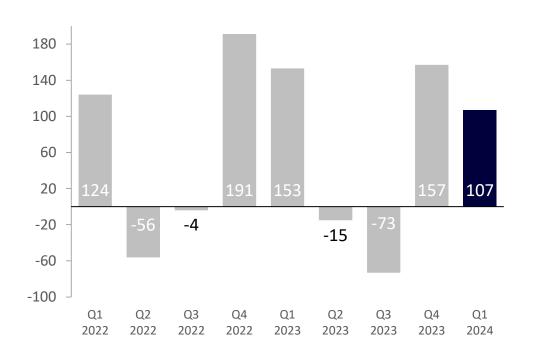


Leverage at 2.7x

Adjusted free cash flow of SEK 107 m in the quarter

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Adj. free cash flow, SEKm



- Adjusted free cash flow amounted to SEK 107 m (153)
 - Adj. free cash flow impacted by timing of tax payments and changes in net working capital due to timing of invoicing in Region South
- > Leverage of 2.7x
 - Well-below the financial target of ≤3.0x
 - Karnov Group continues to invest in the costefficiency initiatives for improved profitability while improving leverage

Mission-critical solutions to legal professionals



Q&A

Better decisions, faster

Find what you need, trust what you find and do it quickly.

For more information visit www.karnovgroup.com



Appendix





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